

EXHIBIT 38

PD Doc #: 20-38 Filed: 02/14/23

Missed voice call at 8:05 AM

2:18 PM

My main point is I didn't think @Dom's language in the report accurately captured the 6/2 meeting

Thanks for the information, I plan on omitting the June 2nd meeting as a data point since no approval was reached. In June, we realized we were going over budget and made some corrections to the commitments, is that fair?

Yes

Completely aligned to whatever you all think is accurate in this process. I left June 2 meeting believing we had increased budget approval, because afterwards I shared that with the marketing organization, and Alex echoed that right afterwards at the marketing on-site meeting.

2:36 PM

We were all in Columbus together that day.

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We can all agree the process needs to be tighter and leave it at that!

I thought the debate was between \$13-18,
But 1000% Rob, our processes will be much
better moving forward.

I don't see how you omit the June 2nd meeting from a report like this as it was a pretty critical discussion with five senior business leaders and we all agree that we agreed to incremental spend during that meeting. Agree with @robert.bateman from there that the approval process needs to be tighter. Up to @robert.bateman and @Ben and @Dom how to reflect all of this in the report.

@daniel.rosenthal just to clarify for the report, the incremental spend referenced was on top of the overage already caused by spend

2:36 PM

Those are the findings, you guys a part of many flags across company

2:39 PM